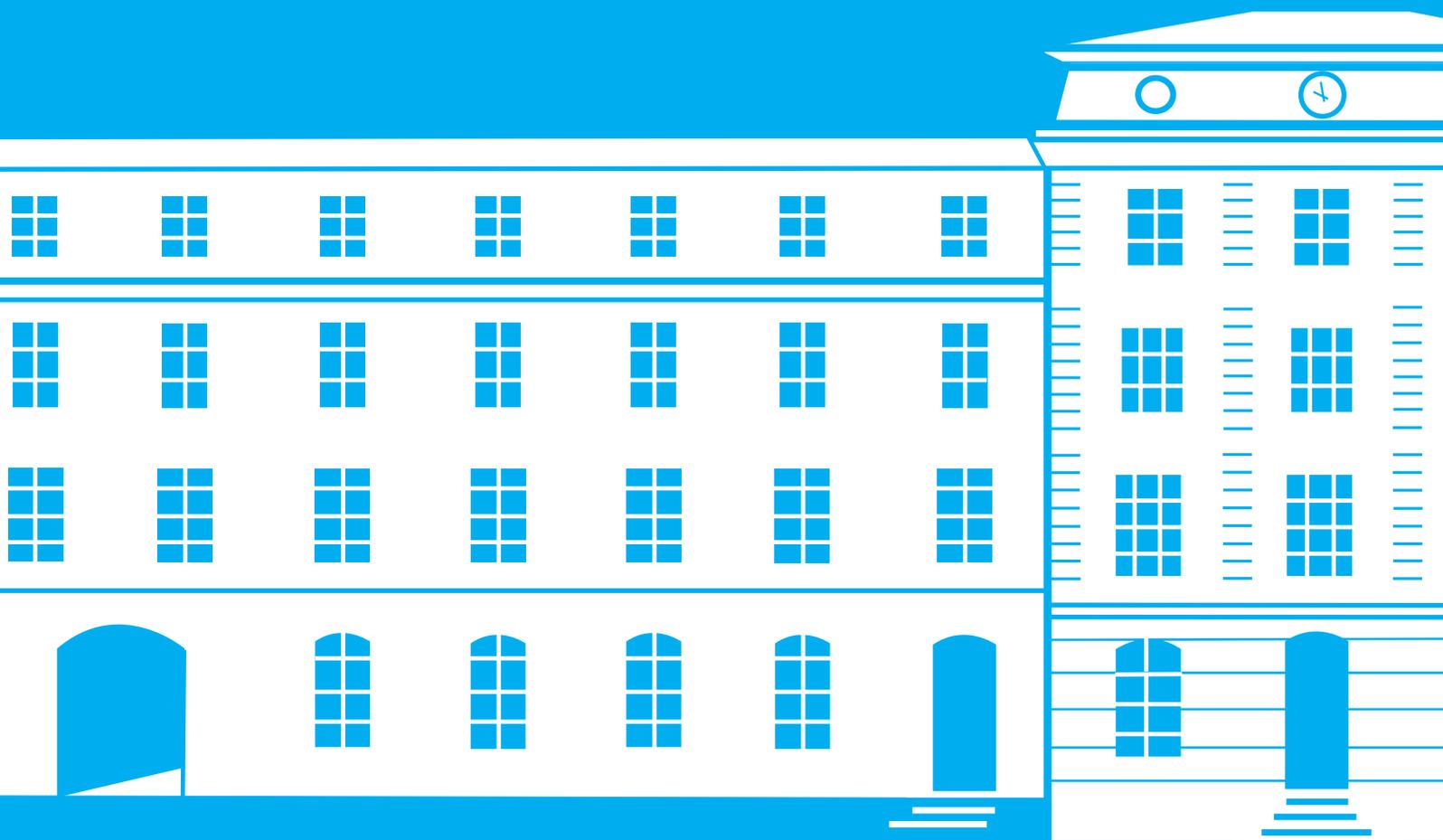


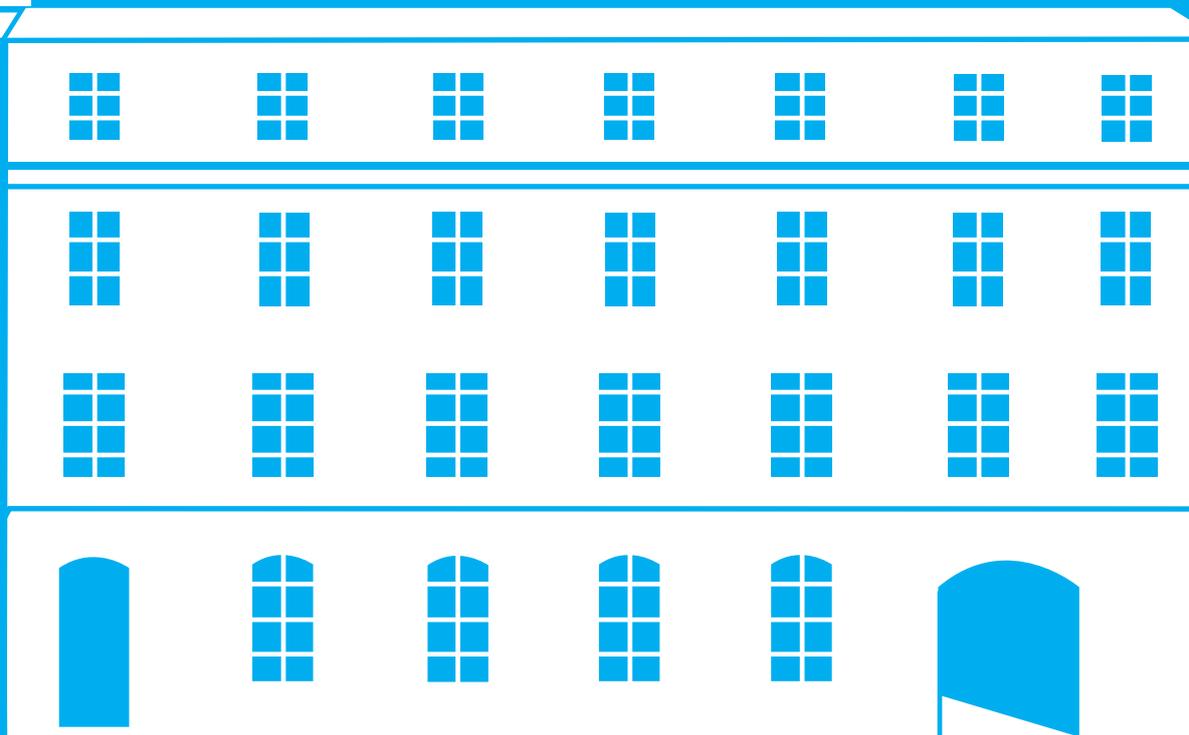
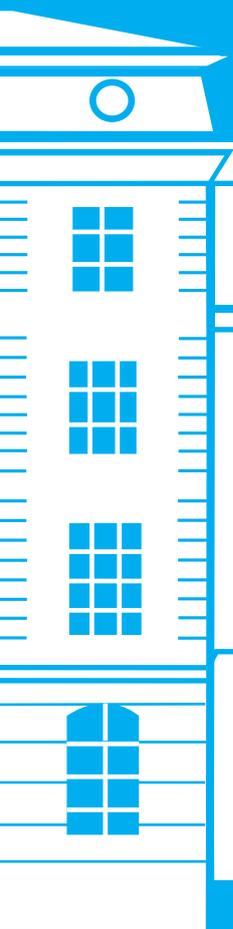


SCÉNCES  
PO  
LYON

# ACTIVITY REPORT

2016-2017





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# CALENDAR

2016 - 2017



IN NUMBERS

## INITIAL TRAINING

  
**1225**  
students enrolled in the diploma of SCIENCES PO LYON

**339**  
students enrolled in In-house Degrees



  
**304**  
graduates in 2016

**29%**  
students with a grant

**37%**  
native of the Auvergne Rhône-Alpes Region

**63%**  
recruited from outside the region

## PREPARATION FOR CIVIL SERVICE ENTRANCE EXAMS

**125**  
registered in the  
**CPAG**

## EQUAL OPPORTUNITIES PROGRAM - PECED

  
**493** **48**  
Participating high school students Participating high schools



**103**  
registered for the entrance exam



**22**  
students admitted



**21,35%**  
Success rate

**509**  
registered in the  
**IEPEL**



 **52**  
admitted to the entrance competition via CPAG

 **186**  
admitted to the entrance competition via IEPEL



## CHELS[S], COLLEGE OF ADVANCED STUDIES LYON SCIENCES

**166** INTERNATIONAL PARTNERSHIPS  
Partner Universities

  
**49**  
registered in commun courses

  
**90**  
shared modules offered



**49**  
countries

” Sciences Po Lyon,  
our identity and  
projects ”

I am delighted to present our activity report 2016-2017, the very first in the history of our institution. The report shows the commitment of all staff for better serving the students of our school.

Many points mentioned in the report concern primarily efforts to rationalize the governance of the school. The focus of our agenda was to improve some of our management procedures while maintaining our flexibility which is our force. Hence, we adopted a pioneering human resources policy by upgrading our system of financial allowances and by offering a unique staff training program. Our organization chart has also been rethought in order to strengthen services being the heart of the Directorate's mandate. This policy involves efforts which have been undertaken to reinforce cohesion of staff within our school.

Furthermore, Sciences Po Lyon has consolidated its identity while realizing important developments. 2016-2017 will be without any doubt be remembered as an outstanding year in the history of our school, in particular due to the inauguration of a new campus at Saint-Etienne which is an indicator of strengthened relationships with the Saint-Etienne territory and with the western parts of the Auvergne Rhône-Alpes region. This brand new place allows an additional 50 students to receive our education while being recruited on equal terms as their classmates of the Lyon campus. This year, we also launched a new logo embodying graphically the historical depths of our school and its dynamism.

Finally, Sciences Po Lyon has opted for setting up an ambitious programme of continuing education. A reinforced service is dedicated to this strategic sector and new courses have been introduced throughout the year. Sciences Po Lyon wants to go even further as continuing education enables solid relationships to be built with companies and local authorities. It is also an important lever for the professional integration of our students. In fact, the latest survey conducted on the 2015 batch of students shows that integration into a job is extremely rapid.



2016-2017 has been much more than a year of projects and reforms. Our institution strengthened its fundamentals. International mobility has been fully supported and the number of partners remains of great importance. Simultaneously, grants to assist mobility have been established within our school. The dynamism underpinning our research has been confirmed; excellence is maintained by a renewed and strong support of our main research laboratories as well as by call for projects on an in-house-basis.

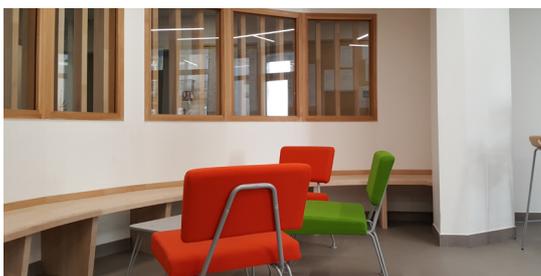
Reflecting this research policy, Sciences Po Lyon continues to develop through increasing its national and international academic partnerships as well as those on the University of Lyon site. This autonomy and this specificity are the foundations of our identity and they will continue to guide our road map next year.

→ **Renaud Payre,**  
Director of Sciences Po Lyon

# 01 INAUGURATION

## of the Saint-Etienne Campus

2016-2017 has been marked by the signing of a new agreement between Sciences Po Lyon and the Jean Monnet University which has enabled the opening of a Sciences Po Lyon campus at Saint-Etienne. Sciences Po Lyon, having provided 50 additional places within the joint entrance competition, is thus the first regional Institut d'Etudes Politiques with a campus – from year 1 to 5 – in another city, as well as in its historic site.



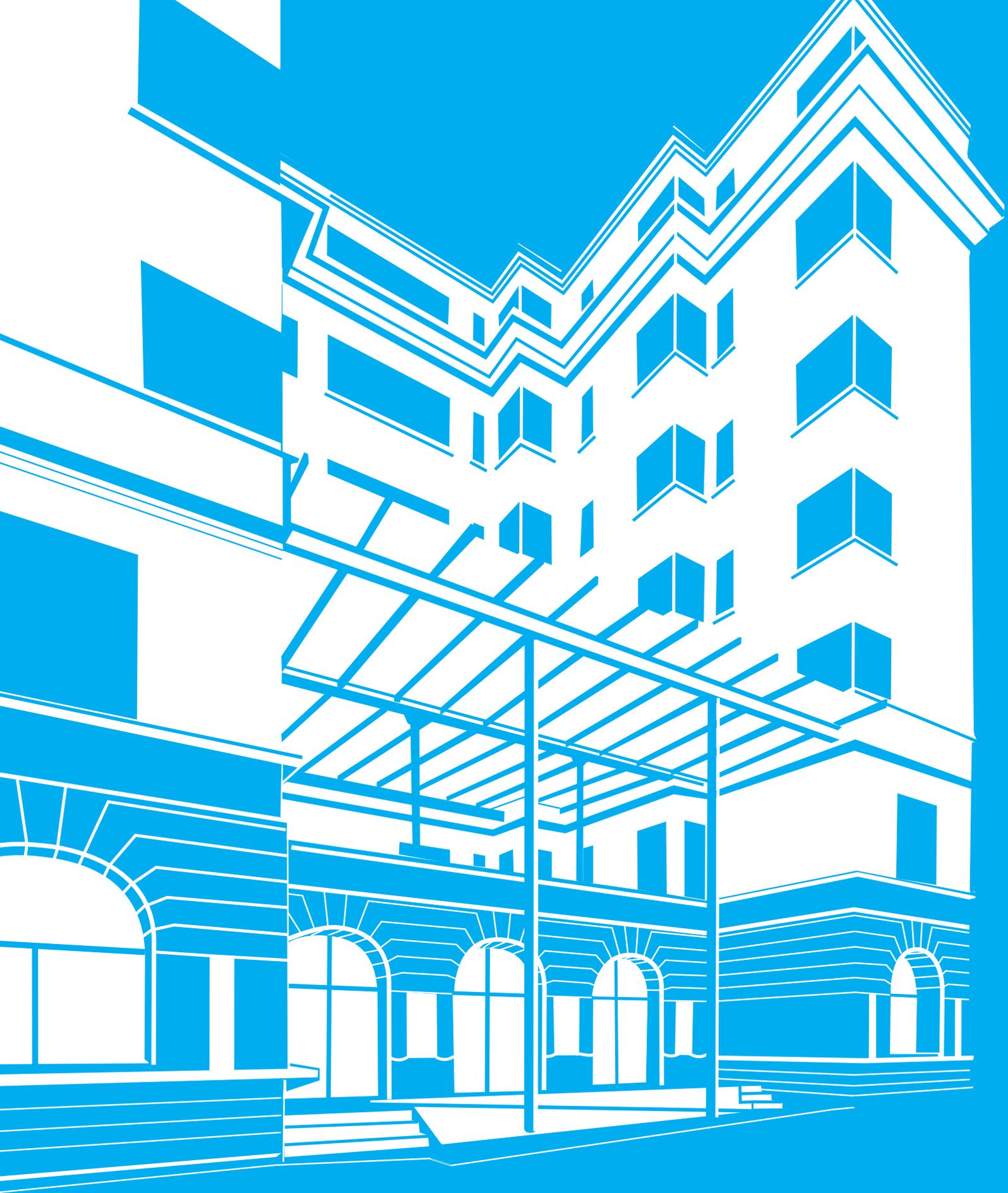
→ **50**  
additional places within the joint entrance competition

The candidates who passed the entrance competition 2017 have joined older Sciences Po Lyon students studying one of the master's degrees in Saint-Etienne (namely the Masters degrees Altervilles and AlterEurope, or M-level specializations in project management and sustainable development of territories). They benefit from a privileged environment in an Art Deco building fully renovated for this special occasion which is close to the Trefiliere campus, with its numerous possibilities for student life (restaurant, library and more). All classes are face-to-face courses and many arrangements have been created for students in order to establish a **class spirit** and for empowering them to fully participate in school life.

The inauguration of the new site was the opportunity to broaden the core curriculum of Sciences Po Lyon, even if teachers from the Lyon campus duplicate a part of their diploma classes at Saint-Etienne. Indeed, **a new in-house diploma dedicated to contemporary Russia** was introduced. The DERUSCO's purpose is to transmit general knowledge about Russia and its area of influence in the world. In addition to teaching Russian it proposes classes – in French or in English – about Russian history, nationalism in the Post-Soviet space, towns in Russian space but also on Russian strategic and military policy.

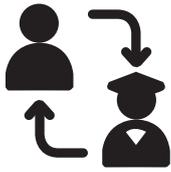
Moreover, with the strong support of the **Institut d'Administration des Entreprises (IAE)** of Saint Etienne's Jean Monnet University, Sciences Po Lyon has authorized students from the Saint-Etienne campus to prepare, in parallel with their diploma year 1 to 3, a bachelor degree in Economics and Business Administration with a recognition of equivalences. This balanced partnership offers IAE students the opportunity to prepare a Sciences Po Lyon in-house diploma.

→ **1**  
new in-house diploma - DERUSCO



Sciences Po Lyon campus  
at Saint-Etienne

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The teaching commissions have been reorganized in order to provide two discussion forums promoting a collective and constructive dialogue between students, faculty and the academic counselling office.



## of the Teaching Commissions



©Victor Bergeon

### → A teaching commission

A teaching commission takes place half-way through the academic year. It brings together student representatives, the director of studies of the study cycle in question, the head of the academic counselling office, the head of the student advisory service and the head of the library. The commission is understood as a forum facilitating a common definition of problems and as well as space for reflection on possible solutions. However, only representatives of teachers appointed for the subject areas Law, Economy, History, Political Sciences and Information and Communication Sciences are invited to have a seat. The purpose is to encourage teacher representatives to initiate a process of reflection with colleagues of their subject area on its design at each study level.

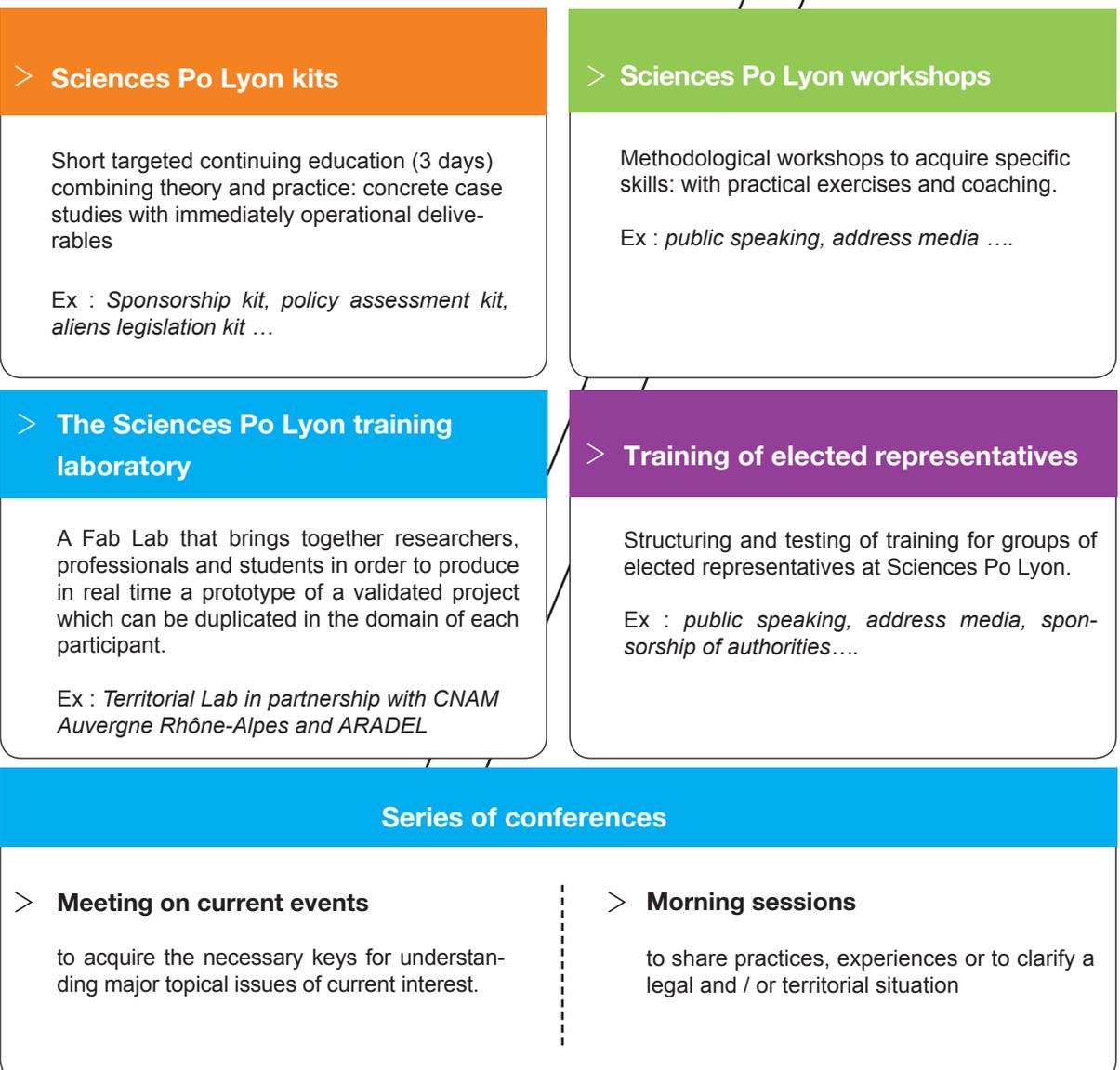
### → The pedagogical meeting

A new body, named the « pedagogical meeting », is organized by the director of studies of each study cycle at the end of each semester. These meetings are dedicated to providing a new discussion forum for all faculty in order to share specific or common issues and enable high quality teaching in core subjects – which are the basic structure of Sciences Po Lyon - as close as possible to training needs of students.

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# of Continuing Education and The Creation of New Certificates

A redesigned version of the continuing education program with new products



The specializations of the Sciences Po Lyon diploma have been included on the French Register of Professional Certifications (RNSCP) since spring 2017

Specializations offered within the Sciences Po Lyon diploma are now included on the **French Register of Professional Certifications (RNSCP)**. This issue was a priority for the Continuing Education Department having the ambition to obtain this label as it is essential for **providing more transparency and visibility of the Sciences Po Lyon diploma** to professional audiences and social-economic partners, as well as for opening up towards vocational training, apprenticeship and professional training contracts.

Referencing of continuing education programs



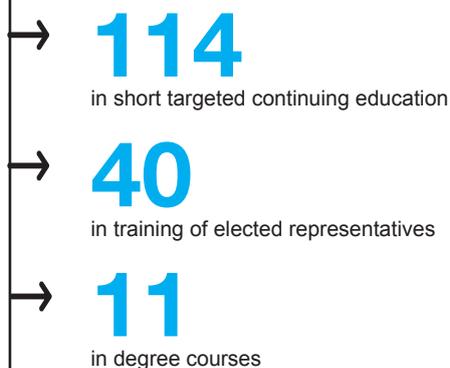
Under the law of 5 March 2014 and the Decree N° 2017-790 of 30 June 2015, Sciences Po Lyon, as all higher education institutions, replied in June 2017 to the quality questionnaires created by the continuing education financier DATADOCK and the French employment agency Pole Emploi. This work has been developed on the basis of numerous exchanges on this topic between member institutions of Lyon University and the Quality Charter they signed.

In September 2017, Sciences Po Lyon obtained the referencing by DATADOCK and in June 2017 the declaration of conformity issued by the French employment agency Pole Emploi.

Thus, Sciences Po Lyon provided evidence of the quality of its short continuing education degrees and commits itself to performing a quality policy in this area.



### NUMBER OF PARTICIPANTS



# 04 REFORM

## of the Trades Forum

The Trades Employment Internships Forum –organized by the Continuing Education Department is a core feature of the supported process for professional integration which has been built up since 2016/17.



**Forum of tailor made interaction** with alumni and partners of our institution to facilitate experience feedback and advice on his professional background and his career plan

**Internship and employment area** to discover traineeship offers and to benefit from advice on CV

**Trade conferences** involving different stakeholders to obtain a more complete view of trades and possible careers



Career planning is at the heart of the Forum. There is renewed emphasis on employment and a more professionally oriented teaching position. Thus, the Trades Forum is a powerful tool.



**A DYNAMIC OF RESTRUCTURING WILL CONTINUE IN 2018 BY :**

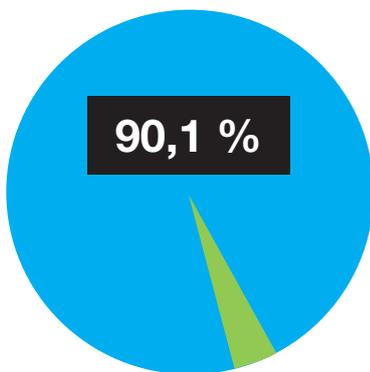
- > enhancing **CV workshops**
- > creating **“job dating”**
- > creating groups of **“experience feedback”**

## About Integration Into The World of Work

In accordance with relevant standards, Sciences Po Lyon carried out in Spring 2017 a survey about integration into the world of work of 2015 graduates (survey 18 months after graduation) and obtained a response rate of 75.2%.

The analysis of the survey by specialization areas of the 5th study year is an essential tool for pushing forward academic education and it is available to every study program director.

The open comments of the graduates show high expectations regarding a reinforcement of internships during the curriculum. At the beginning academic year 2017/18, Sciences Po Lyon satisfies this expectation by introducing a compulsory work experience during the first cycle.



graduates working

### IN NUMBERS...



→ **3,5 months**

the average job seeking time

→ **31 503 €**

the average gross annual salary,  
bonus included.

Sciences Po Lyon is a part of the regulatory authorities of three research labs, two joint research units of CNRS (UMR 5206 Triangle and UMR 5962 IAO – Institute of East Asian Studies) and one host team (ELICO, EA 4147).

### → The Scientific Committee

The scientific committee of Sciences Po Lyon supports research activities of its faculty and PhD students as well as, within the framework of the College of Advanced Studies Lyon Sciences (CHEL[s]), of students studying in the 5th year.

The commission supported in 2016/17 the organization of eight symposiums, six of which were international; two published works and two “junior labs” established within the CHEL[s].

### → Call for Projects

Sciences Po Lyon continues developing its own call for projects focused on two main areas: “Cities: government, society, representation” and “Risks: address, decisions, society, sciences and techniques” in order to support projects of our faculty by adopting a multidisciplinary approach including several laboratories. In 2016/17, the project “Building up trust by transparency? Institutions and interactions of the multilevel governance in France, in Germany and in the United Kingdom” kept going within this framework. Two new projects started on the change of the city of Hangzhou within the context of Chinese transformations and about “words of climate”.

Lastly, in 2016/17, two professors were granted research leave (CRCT) enabling each to focus on their respective research program during six months. Three professors are laureates of a grant of the French University Institute (IUF) that distinguishes each year a small number of university professors for their research excellence.



Sciences Po Lyon is a part of the regulatory authorities of three research labs :



### IN NUMBERS...

- **2**  
published work with the support of Sciences Po Lyon
- **8**  
symposia organized by Sciences Po Lyon, six of which being international
- **3**  
professors laureates of the Institute Universitaire de France (IUF)
- **12**  
visiting professors

## International Strategy Development and Partnerships

The international strategy development and partnerships department has adopted this year an action plan to develop:

- **New partnerships** in strategic countries for student mobility (South Africa, Hong Kong, Switzerland, Thailand, Russia).
- **Double diplomas** which are a real added value for integration into the world of work and for our international profile (projects under development with the universities of Leipzig and Loughborough).
- **International courses taught in English to increase attractiveness:** Diploma of French and European Studies (44 students in 2016/17) and visiting professor scheme (12 classes, five of which taught in English in 2016/17).

### Teachers mobility

In 2016/17, we sent four teachers (to Louvain-la-Neuve, Istanbul, Bologna and Loughborough) and welcomed one colleague from the University of Granada.



Sciences Po Lyon has a network of 166 partner universities in 22 countries participating in the Erasmus + scheme and 27 countries outside Europe.



# Mobility

Students of Sciences Po Lyon have to go abroad during one academic year. This compulsory student mobility is further developing very well and organized in conjunction with our cultural areas Europe, Asia, Arab World, Latin America and Caribbean Region, Unites States of America, Sub-Saharan Africa and, since the beginning of the 2017 academic year, Russia.



## 223

Outgoing students



## 300

In-coming students

**On average, about 235 students study abroad each year at one of our 166 partner universities on all five continents.**

### → An Individual Monitoring

This very high mobility rate needs first and foremost a very close and individual monitoring realized by the academic tutor being a teacher specialized in the geopolitical area of the mobility, and the administrators (Erasmus + and countries outside of Europe) of the international mobility department. Furthermore, an increasing effort concerning information, empowerment and monitoring (with concrete directives) has been achieved for outgoing students in order to take into account the various risks inherent to international mobility.

### → An Exceptional Grant

Equal opportunities being a major item of the Sciences Po Lyon policy, an exceptional grant of 3 000 € has been set up in 2007/18 to support the mobility project of four students having obtained a spot for an expensive destination (USA, London, Australia, Scandinavia, Japan).





## A pre-university training course

As early as January 2015, a one-week pre-university training course has been set up in collaboration with Lyon 2 University to improve the welcome of international students.

The course proposes intensive French language teaching, university methodology in social sciences and two conferences about French institutions. 4 ECTS are given to the course. These two initiatives empowered us to increase our international attractiveness, in particular for students who have no sufficient French language knowledge for being integrated in franco-phone groups undergoing formal training.



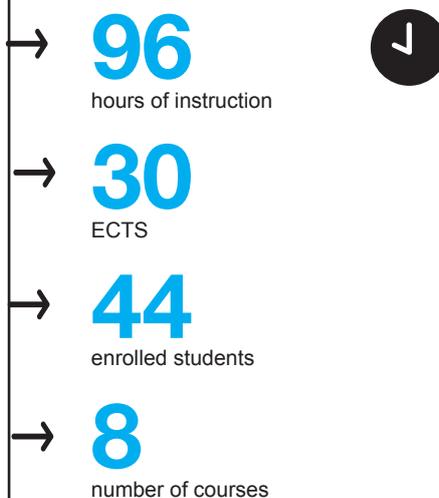
## DFES

### Diploma of French and European Studies

Having improved the Diploma of French and European Studies (DFES), a better diversified course offer in English is proposed to incoming students

The diploma offers eight classes conducted by Sciences Po Lyon faculty and visiting professors as well as one course French as foreign language for beginners (96 hours) with two additional options for students having a higher level of French. This semester program awards 30 ECTS.

#### DFES IN NUMBERS...



# 09

# A NEW LOGO

## and a New Corporate Design

An entity's need to identify or re-identify always leads to the development of a logo. Sciences Po Lyon, existing since 1948, knew a period of acceleration and exciting changes in the past years which contributed to our position as one of the leading regional Institute of Political Sciences. This dynamic had to be marked symbolically. Thus, the choice of a new logo was natural.

This logo represents the institution's weights which embodies our history, our seriousness and our character of "grande école". The creation of the new identity, intended to have a long life, is also a first step to develop further graphics which will be derived of it.

For the first time in the institution's history, the logo is introduced with a corporate design ensuring its coherent deployment on different media: print, digital and signage.



Linkage between both logotypes



**The Science Po Lyon logotype has been built on harmonious coexistence with the logotype of the University of Lyon.** All typographical and visual features have been performed to settle legibility and visual balance.



Elegance

DYNAMISM

## MOUVEMENT

Legibility

**CONTINUITY**

Co-branding

”

A new corporate design in line with our values, our missions and the goals we are pursuing

”

# 10 ACTIVITIES

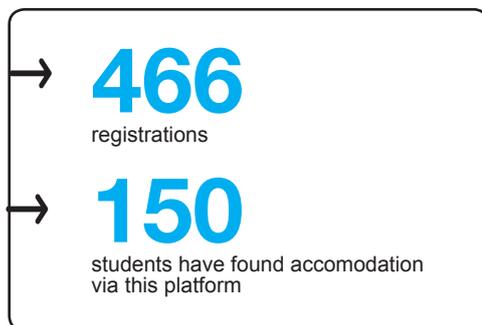
## for Students

In 2016/17, Sciences Po Lyon initiated several new services / activities for students to improve the conditions of their arrival at the institution as well as their study environment.



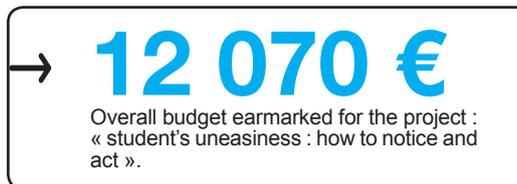
### A Multilingual Platform of Housing Offers

A partnership was built up with Studapart to set up a multilingual platform of housing offers for students being admitted to Sciences Po Lyon. 466 students registered on and more than 150 students found housing by using this platform.



### Apsytude

An agreement has been signed with the association Apsytude being specialized in questions related to student's uneasiness. Since October 2017, a psychologist provides every week four hours of surgery at Sciences Po Lyon. Besides, a two-day training for administrative staff was performed in April 2017 on the topic "student's uneasiness: how to notice and act".



## STUDENT LIFE IN NUMERS...

- **38**  
number of associations
- **46 000 €**  
Earmarked budget



Project « Libraries Open + »

The French Ministry of Higher Education and Research launched the project “libraries open +” in order to improve access to university libraries.

As the desire to broaden opening hours of libraries meets the high expectation of Sciences Po Lyon students, our institution committed itself to joining the project run by the University of Lyon.

During revision weeks the library increased the range of opening hours (+10 hours by week, until 9 p.m. from Monday to Thursday and until 7.30 p.m. on Friday).

The evaluation of this experimentation is very positive in terms of attendance (from 30 to 70 present persons, some coming especially for the late-evening opening) and in terms of using collections (up to 20% of performed transactions after normal schedule).

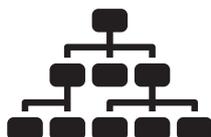
## THE LIBRARY IN NUMBERS...

- **35 363**  
print documents and journals
- **10 000**  
online references
- **1 900**  
entrance by week
- **12%**  
of all transactions within the increased range of opening hours

# 11 THE POLICY

## of Human Resources

In 2016/17, the Sciences Po Lyon management introduced several activities in order to improve the leadership and intelligibility of its administrative services, in order to increase access to training for its officers and for providing a new system of allowances for its permanent employees being comparable to the existing average implemented in the other institutions of our site.



The organizational chart of all services has been reconsidered to implement sectors of activities in compliance with the political organizational chart. These sectors support the institution's policy under the responsibility of directors being members of the executive committee.

The position of administrative heads is reinforced with a focus on sharing collaboration and information, especially through bimonthly meetings with the Director General of Administrative Services and through systematization of meetings within all services.



### Staff Training Policy

An efficient human resources management requires a strong staff training policy. At the beginning of the academic year 2016, Sciences Po Lyon dedicated 0.4 full-time work and 19 000 € to the development of a training plan for administrative staff, relying on "Convergences" which is the shared training plan of the member institutions of Lyon University.



### The Allowance Funding

The different levels of the system of allowances for permanent employees of Sciences Po Lyon, in particular ITRF, were much lower as the average in the other institutions. Thus, Sciences Po Lyon seized the opportunity offered by the ministry within the 2017 budget to revalue the allowance funding by over 60%.

This revaluation was realized at the same time as the introduction of the allowance system for civil servants of the State (RIFSEEP).

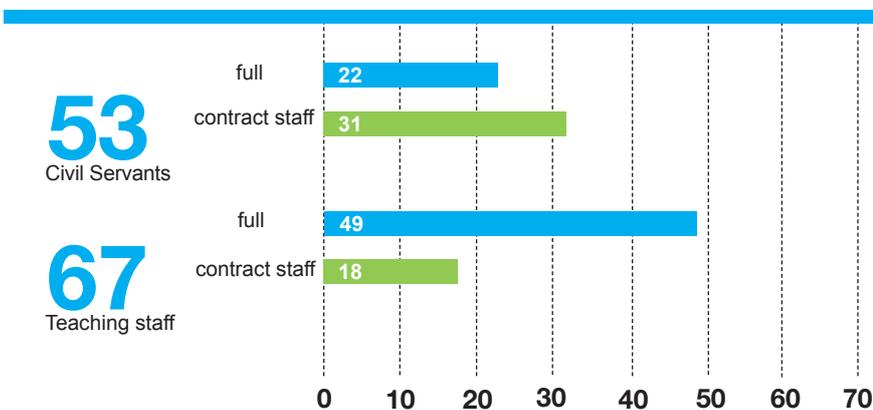




**3 871 765 €**

Institution's budget (completed 2016)

Staff number



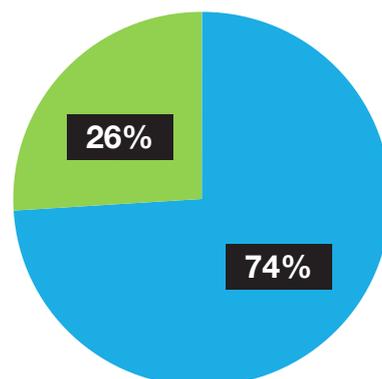
Total salary mass 2016

**5 742 080 €**

State budget

**2 037 234 €**

Institution's budget



# 12 BUILDING

## Rehabilitation Works

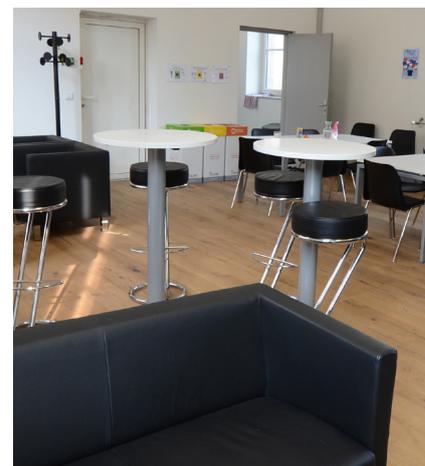
Sciences Po Lyon buildings – the City transferred back to the State not very long ago – undergo renovations since several years.

A part of the rehabilitation work was funded by the plan “campus” and will finish in 2019 with the roofing renovation. Another part is financed by Sciences Po Lyon resources.

In 2016/17, a reorganization of the offices of the administrative building was realized and led to the inauguration of a staff room (administrative, technique and teaching staff) at the beginning of 2017. It is a crossing point but also of conviviality area to pick up mail, share a coffee or lunch. Other building rehabilitation works will follow: reorganization of the registrar’s office in the teaching building, modification of the reception desk.

The costs incurred have been fully covered by the ministerial grant.

→	<b>29 118 €</b> Maintenance budget
→	<b>76 478 €</b> Fluids budget (water, gas, electricity, heating)





**DES**  
**ESPRITS**  
**INNOVANTS,**  
**OUVERTS**  
**SUR LE**  
**MONDE**



